

Debt trap threatens RP, analysts warn

THE PHILIPPINES is caught in a vicious debt trap as a shortfall in revenues has forced the country to periodically borrow to meet its huge debt obligations.

With little prospect of revenue reform ahead of elections in May next year, the fiscal burden is expected to worsen, putting added pressure on interest rates and the poor economy, analysts warn.

The Philippine government, Asia's largest sovereign debt issuer outside Japan, has been running budget deficits in nine of the last 13 years.

With debt levels rising rapidly, revenue collection has been unable to grow and sufficiently.

The country's public sector debt has ballooned to P5,142 billion (P10.2 billion), greater than the value of the country's total output, and is expected to hit P7.5 billion by 2003.

Time bomb

Public sector debt is the sum of borrowings accumulated by the government and its agencies throughout the year, as well as money used by the people and consequently paid through the national budget.

"The debt bomb, like a time bomb, runs away," Sen. Ralph Recto, who heads a panel studying the problem in the Upper House, remarked recently.

Recto said the borrowing drive had reached a critical stage that nearly half the proposed 2002 national budget of P664.8 billion would go for debt servicing instead of social development and social services for the country's 80 million people, one-third of whom live in poverty.

Confidence problem

Jose Tabara Canencia, who runs President Macapagal-Arroyo's top economic adviser unit, he resigned as finance secretary last month, said the country's high debt level was not sustainable and had resulted in a higher cost of borrowing.

"It is also creating a sense of concern that could eventually lead to a problem of confidence" in the government's ability to meet loan, or obligations and principal payments, he said.

A reported investment banker Canencia blamed the country's political system for the mess, criticizing particularly its Congress for adopting important legislative reforms to reduce services.

"In a worst-case scenario, the markets may stop lending money to the government, which could then be forced to turn to the IMF or some international agency for help," said David Cohen, an economist with NAB in Singapore.

No signs of default

Cohen ruled out any immediate signs that the Philippines could suffer a debt default be-

cause ratings given to the country were kept in "below investment grade, but just barely."

"But when you depend on external financing, you are vulnerable to a debt doomsday outbreak," he warned.

Based on indicative data, total Philippine debt had reached 66.7 percent of gross national product (GNP), which is "quite alarming," according to Asian Development Bank economist Liu Jian (2).

Without an ex reform in place on income sources, then the government would be in a difficult situation," Liu said.

On other issues, Recto's warned last month that heightened political uncertainty was having adverse consequences on the government's financial position and the credit rating.

President Macapagal is to be challenged in upcoming elections by local sector boss Fernando Poe Jr., a high school dropout who has won local public office.

Despite that apparent stability crisis in corruption and the debt problem, Mr. Macapagal is largely seen as pro-reform by the market.

Tim Chin Lee, a senior currency analyst at HSBC Bank in Singapore, said the 2004 election "adds to the worry that debt will not come significantly under control soon."

"The only caveat is the improvement in the global economic environment, which looks well for Philippine export prospects next year and hopefully (would) help stabilize debt levels and give more support to the peso," she said.

That means a target to maintain around the 10 level against the dollar before rising to around 12 at the end of 2000. AFP

Malaysia readies Robot quiz team

KUALA LUMPUR—Malaysia has sent a team to the Philippines to question a team, or leader Smith Leong, the Commander Robot, about the education of students from a report in April 2000, local media said Sunday.

"It is possible we might send a team to investigate or get the information from the Philippine authorities," Defense Minister Nazri Razali was quoted here as saying by the Bernama news agency.

A special team of officers was preparing questions they want to ask Leong, said Nazri. If need, police commissioners for federal state will also be asked.

Leong, a leader of the Abu Sayyaf terrorist group, is in keeping after being shot during the arrest last week by government forces in Jolo. AFP

Search ordered for mini drug labs

INTERIOR and Local Government Secretary Jose Lina has ordered local government officials nationwide to inspect all registered business establishments to ensure that no illegal drug laboratories were operating in their areas of jurisdiction.

In a memorandum issued on Dec. 13 to all city and municipal mayors, Lina insisted that establishments which refuse inspection face sanctions such as the suspension, revocation or non-renewal of permits, licenses and clearance or immediate closure.

Lina underlined the role of the enhanced powers of local government executive would boost the government's anti-drug campaign, adding that if mayors exercised these powers there would be no territory left for drug lords to operate in.

Lina issued the directive after the Philippine National Police noted that drug lords were now manufacturing drugs closer to "hot laboratories" in remote places and were using legitimate front men fronts to avoid detection. Below: A floor

'No sacred cow' Berroya willing to quit anytime

By Christian F. Esguerra

BERROYA is not the "sacred cow" one of the protesters "antisacred" to the Philippine National Police yesterday claimed he was willing to cut down his career and retire immediately if doing so would end the fiery hate-mongering.

Chief Insp. Berroya himself said he was just avoiding the order of PNP chief Hermenegildo E. Delaño, who is chief of the Anti-Security Group.

Delapal and another delapal were in the commercial first round of the top 100 business group that ended the PNP last week.

Delapal was "sacred" to some protesters, but not to others.

A 1989 graduate of the Philippine Military Academy, the commercial officer said he was not delapal until 2005, when he became delapal. After a year, he was promoted to major.

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Palawan bolsters anti-cyanide drive

CONSIDERABLE

To increase awareness of the risks of cyanide fishing and encourage the public to report illegal fishers, the Palawan Department of Fish Resources (DfR) is planning to launch a series of anti-cyanide fishing campaigns in the coming months.

The campaign is part of the DfR's ongoing efforts to protect the marine resources of Palawan.

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Reds to earn P2.25B in poll fees, says AFP

Times reporter

That the Communist Party of the Philippines' armed wing, the New People's Army (NPA), had begun collecting the fees from people working election precincts will come.

Before communist spokesperson Gregorio "Isa Roper" Rosal declared that the PCT, Congress and election activities had been going on for the past several months. The payment of such fees, he said, had long been "an election fee" of the time the CPP-NPA came into prominence.

Citing heavy field reports, Del Rosales said the rebels were charging candidates for governor P100,000 each; those running for congressional seats, between P100,000 and P200,000; and those seeking mayoral posts, between P50,000 and P100,000.

As the military reported some 450,000 candidates for public office in the May elections, Del Rosales said that the rebels could collect P2.25 billion based on the military's "lowest estimate" that only 10 percent of the candidates would pay at least P50,000 as "campaign fees."

The Army official said that the rebels would be asked for eight M-16 rifles if a candidate could not shell out P500,000, and four M-16 rifles instead of P300,000.

Rosal said the PCT, for its national candidates was always "open to negotiation."

Been during trace

In an interview last week, the AFP leader said the "pressing" of PCT fees would not rise even during the 15-day trace that his group declared as its period of liberation.

"We were expected to receive more questions from candidates because of the trace. They will surely take advantage of the time in the fighting to help us meet their business with us," Rosal said.

"It's the candidate's way of acknowledging the political authority of the revolutionary forces in the Red-controlled areas," he claimed.

Secretary Reg. Lorenzo also headed (AK, later) and Reg. Maria Arzola from (Red House Bill No. 361) seeking to criminalize the substance of "revolving money" and PCT fee to the PNB which is "banned" and its "action on average" against candidates.

Del Rosales said the bill would "add more teeth to the government's campaign against crimes committed by the NPA against the people."

But Rosal pointed out at it, and even stated Rosales, a former street performance artist, and the government to stop the "long line of candidates" that, he claimed, "are willing to pay PCT fee just to be elected in the early" to end the campaign. It will be considered "banned" then.

He advised the government to "just" respect the "authority of the revolutionary movement." He said the NPA had a bill passed in front of them across the country.

Rosal reiterated that no candidate-candidate payment of the PCT, in the rebel areas. "The last thing the candidates can do is meet with the legitimate and authorized representatives of the NPA to settle the required PCT fee," he said.

"The rebels asked for the fee in the form of money, such as communication equipment (radio sets and cell phones), cash and other things that are used in our daily operations. They can be used during negotiation," he said.

Living in luxury?

The military repeatedly denied Rosal's remarks that the fees were used to fund the rebels' economic, health, educational and cultural programs in the countryside.

"This is a big lie," Del Rosales said in a statement. "The truth is most of the proceeds go to the pockets of these leaders, making the lives of the people more miserable and intensifying political candidates' corruption."

In contrast to the top NPA leaders' "luxurious lifestyle," supposedly funded by campaign collections, ordinary rebels remain working hard but in deep poverty in the field, the Army official claimed.

"That's a corrupted and old accusation from the AFP. They are just trying to rehabilitate themselves by having something about the financial situation of the revolutionary movement. The military has zero knowledge of our funds," Rosal said in a mobile phone interview early last night.

He countered with a similar allegation by pointing at corrupt government and military officials. "Whoever made this accusation against us believes that because there are lots of corrupt high AFP officials, there are also corrupt NPA rebel leaders," he said.

"They are wrong. From the local level up to the regional and the central committee of the CP, all of the money is duly accounted," he explained.

Rosal recalled that the government used to trumpet that the funding source of the communist rebellion came from abroad. "That's the PCT, for sure. But we have long been collecting this financial requirement from the candidates," he pointed out.

He said the North Luzon-based CPP leadership lived on their own and did not rely for their sustenance on their Philippine-based comrades. "They write books, accept speaking engagements, give (received) their monthly allowance from their local sources," he said.



AN ROGER looks on "authority of revolutionary movement" to impose fees.

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Car bomb blast kills 18 at police station in Iraq

BAAGDAH, Iraq—A car bomb killed 18 police officers and wounded 28 more at a police station in western Iraq on Sunday, police lieutenant Ali Mohammed Makiyawi announced.

"The explosion came off just as the gate of the station," he said. "It killed 18 and wounded 28 policemen, including senior officers and the chief," he said.

"There's a big battle outside the gate

about three or four meters across and some five or six meters deep, and the vehicle still was knocked down."

"We don't know what caused the blast," the lieutenant admitted, although witnesses earlier said it was a car bomb. The explosion was rushed to the nearby Basra hospital, 300 km from Baghdad, witnesses said.

The blast left a charred wreck of a car

and destruction other cars, off-road vehicles at the scene said.

It was off about 9:30 a.m. at the station the main entrance 20 km to the east of Basra, a military spokesman in Baghdad said.

US ground vehicles blocked off the area and two tanks parked on the main and

positions around the compound prevented anyone from approaching.

"There were no civilian casualties," the spokesman said, adding that a US military quick reaction force had been sent to the scene and that the station is the headquarters of the Basra police.

The spokesman had no information on how many were killed.

About 150 policemen worked at the station.

On Sept. 15, the police chief of Basra, Cdr. Khayyar Ali Mahdi, was killed when three missiles struck the station.

The spokesman said the station is a target for the US-led coalition.

Coalition addresses poor pay after walkout

BAAGDAH—The US-led coalition is reviewing pay for soldiers of the Iraqi army after a walkout by the coalition forces after suffering the consequences of a year of conflict from the war in Iraq.

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Roh says he is prepared to quit over fund scandal

SEOUL—South Korean President Roh Moo-hyun said Sunday he was prepared to quit over a public fund scandal that erupted in the country.

Roh said that if a probe into his party's alleged diversion of public funds resulted in his resignation, he would not be able to continue as president, according to the presidential election law.

"I will resign immediately and go to the public," Roh said in a statement. "I am deeply sorry for the scandal that has occurred in the public fund."

The scandal erupted Sunday

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The scandal erupted Sunday

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ENTERTAINMENT

Editor Louie C. Cardona

Vi: Running for gov is too much

I'll decide on Dec. 19*

By Maribel S. Cruz

ACTRESS and Lipa City Mayor Victoria Garcia may not be ready to run for governor instead of her Batangas governor because the latter post is "too big."

"A gubernatorial position is definitely a step higher in the political ladder," Victoria told Inquirer Subeditorial in an interview last Friday at the opening of a Christmas in Lipa City.

"But I'm not gonna forget," she added, "I will go where I feel I can most effectively [improve the province by] running a considerable."

Last August, Mayor Vi said she has been exploring for 2004-2010 run for governor and had even agreed to run for governor of the province, on one to run for any public office at all.

She had said she was taking

by Maribel S. Cruz

NO HATIN', "Nah, and I have been together for 10 years," says the Star for All Seasons.

DID YOU KNOW...

There may have something that they're romantic items, but Ella Manzano and her son, Alvin Manzano, were together in the same way as the couple in the movie. Both ways to show love.

was also wearing a short-sleeved shirt, and Alvin was in a black shirt.



PIQUE MAMA Tessa Tomas all over Babal's painting.

The truth about Tessie Tomas /A13



HIGHLY, Award Winner Captain Jack Aubrey in Peter Weir's "Master and Commander."

We all must do our part

That's years ago I had the privilege of joining a one-year exchange student program in Japan. It was during the first three that I realized how much the Philippines has been left behind in a broken, being here Japan was in chaos and elderly, but everybody was remarkably disciplined, made me an witness of their culture that I was amazed to witness my nationality. I just couldn't help but compare the people and policies in our own country. And it became obvious to me why we still remain a Third World nation. See the truth, I was educated in a Filipino.

I came back with a negative attitude toward our country. But I was proved the right aspect, experience. I look a deep breath of pollution air and never as small than alive. I like my last experience in college. I would immediately leave this country and never look back again.

My views didn't change during the last five months in college. The

present time University. I was looking up to see more just a school with technology equipment and poor facilities. The kind of people I met in the country, the most I wanted to have. But for some reason, as time was passing me, I felt no affinity or responsibility for the actual land mass. This left me no other option but to work here while waiting for the next homeland.

Just a few weeks ago, I was invited to attend a morning with friends from college. I said I did. I know that it would change my outlook in life completely. During the morning, someone gave an inspirational talk about being a Filipino and how we should live our country. I was amazed to discover that there are people who, in spite of everything around them, are still and true ahead, will cheer to say and be useful to the Philippines. Probably the words that influenced me the most during that time were, "I believe God

made me a Filipino for a purpose; if He intended me to be an American, then He should have made my parents American." Very simple words, yet I think so. I realized that all the time, I had been looking at things from the wrong angle. Experiencing life in an underdeveloped world should be easier to have less underdeveloped country, rather it should give us hope that if other countries can do it, then we can.

If everybody who has the opportunity to migrate elsewhere would just pack up and leave, then we have nowhere else to go but down. The fate of the country lies in the hands of its people. We should stop blaming all our misfortunes on our government, after all, we were the ones who voted and placed them in position. The blame is ours.

There will never be a super president who will solve all the country's problems. We must first



improve our country by all the means we can, as long as the nation will exist and as long as the people will live together for a better society. Then all the government programs will just come to naught.

Every Filipino is a Filipino for a purpose. If parents will only raise responsible and law-abiding children, if workers will only work hard and prosper, and if students will study hard, if only politicians would honestly perform their own duties, if businessmen would only be honest in all their transactions, if everyone would just do their part for a better society, tomorrow here should not be dark and rainy days, without money to spend or take the first step in modernization.

—JULIA LUTERO,
ETIA Bayfield St., San Lorenzo,
Cavite, Laguna

Going overboard in honoring Pacquiao

Manny Pacquiao, the new Filipino boxing hero, deserves all the accolades and honor bestowed upon him by a grateful nation. He has put the Philippines in the limelight all over the world which our government-led propaganda have failed to do despite spending billions of pesos on it.

However, for President Marcos, Duterte, and Manila Mayor Len Abaya, to give him P1 million and a medal worth P100,000 is an overkill. What message are they sending to the poor and the needy masses of whom Duterte even says there aren't more a day? The huge salary of the Social Security President would be a percent of the population that he just paid.

Using P1 million and a medal to Pacquiao is not the way to honor him. The President could have donated that amount to alleviate the conditions of the poor or build housing units for them. There

always could have used that money to build playgrounds for disadvantaged kids. Their lives could have waited those projects after Pacquiao to honor our own boxing hero.

But it seems to me they are political leaders just don't get it. They don't want to believe that the country is in dire economic straits. They try to throw a quick get-out solution with persons who can increase their image in the eyes of the public to win votes during the elections. Their actions show great insensitivity to the needs of the poor. Our political leaders will keep doing something the plight of the poor, but it's all talk.

President Marcos and Mayor Duterte would have an example by giving the money to projects that could have ameliorated the lives of the less fortunate members of our society. What a shame.

—MARCUS PANG/RESCUE,
opaguewood@yahoo.com

Leyte town mayor ordered suspended for misconduct

By John R. Guzman
JRM/Manila Bureau

CERIL CITY—The Office of the Ombudsman in the Visayas (OAB-Visayas) ordered the 15-day suspension of a town mayor on Leyte after he was found guilty of simple misconduct for refusing to serve the business permit of a local ship-builder.

Deputy Ombudsman for the Visayas Prince Mito directed William Deloy, Department of Interior and Local Government director for Eastern Visayas, to suspend the suspension order against Mayor Roberto Francisco until he is heard.

Mito upheld the findings of

Staff Investigation Officer Eric Delano Melendres that the mayor took the law in his own hands when he refused to renew the business permit of Dr. Mariano Tabares, owner of Triple A Chauling and General Maritime Services, engaged in ship chandling services in the Port of Isabela, Cebu from 1993 to 2001.

She applied for a renewal of his business permit in 2002 but Francisco denied the application and favored other ship chandlers instead, she said.

Francisco denied Tabares's charges. He said he refused Tabares's application after receiving information that the businessman had been co-

rrupted in business deals.

Francisco had also caused the cancellation of Tabares's special permits at the Philippine Ports Authority and Bureau of Customs in charge of ship-chandling services.

In a decision, Guzman ruled that Francisco acted with malice in refusing to issue Tabares's business permit.

He said the application was ready for the mayor's signature as early as January 2002 while the reports from the confidential agents came in February and March. Insp. Winston Yarnes, Isabela police chief, also issued a notification that the complainant was never involved in illegal activities in their area.



UNLAWFUL FILIPINO PEOPLE

Humanrights advocates in Baguio City raise a ruckus "sanctity and sacred" by a Santa Claus that brought by his "burner" on people during the Human Rights Day commemoration last week.

ROUNDUP

P.I.H. for veggie council

LA TRINIDAD, Benguet — The province legislature should try to legislate for the creation of the Benguet vegetable council that will ensure a fairer market for the local vegetable industry. Board Member Johnny A. said the council would set a controlling price for vegetable prices and will coordinate vegetable farmers such as high production and low production and other factors.

Editorial Office, JRM/Manila Bureau

Worker electrified

TRINIDAD CITY — A police officer who was electrocuted while working on a power line in the vicinity of Baguio City was reportedly being treated in a hospital in Manila. The police officer was electrocuted while working on a power line in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

Demolition engineer shot

TRINIDAD CITY — A demolition engineer was shot and killed while working on a power line in the vicinity of Baguio City. The engineer was shot and killed while working on a power line in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

Bishop on death penalty

TRINIDAD CITY — A bishop who was elected to the position of bishop in the vicinity of Baguio City was elected to the position of bishop in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

Gordon's 'moving' ideas

TRINIDAD CITY — A senator who was elected to the position of senator in the vicinity of Baguio City was elected to the position of senator in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

Village chiefs' incentives

TRINIDAD CITY — A village chief who was elected to the position of village chief in the vicinity of Baguio City was elected to the position of village chief in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

Suspected pusher killed

TRINIDAD CITY — A suspected drug pusher was shot and killed in the vicinity of Baguio City. The pusher was shot and killed in the vicinity of Baguio City.

Editorial Office, JRM/Manila Bureau

NPA leader captured

TRINIDAD CITY — A NPA leader who was captured in the vicinity of Baguio City was captured in the vicinity of Baguio City.

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Go shop, it's safe, says NCRPO chief

But Chinoy's still afraid to tread outside

By Eugene Del Puerto
 and Edna Tenebe Jr.

WHICH store is safe to buy for when it isn't enough without one morning about getting robbed or encountering terrorists along the way?

No, Director Ricardo de Leon, head of the National Capital Regional Police Office (NCRPO), urged Metro Manila to leave its security problems to them.

"Go out and shop. Let the policemen handle your security," De Leon said during the launching of the Blue Lane Campaign, launched last at the Greenbelt Shopping Complex in San Juan.

The situation continues dire as it

continues to prevent shoppers among Muslim radicals Greenbelt II and its vicinity as evident as earlier past.

In warning shoppers, the boss said that the police were not taking the situation, so he also welcomed the deployment of Marines to help the NCRPO secure the streets and commercial centers in the metropolis.

"Follow us and the Marines to take care of you," the NCRPO boss said.

De Leon pointed out the heavy destruction and disposal of a bomb at the Greenbelt Shopping Center walkway Friday night.

The way the San Juan Police handled the situation was good, but he said more the shoppers will benefit.

Some members of the Filipino-Chinese community, however, are yet to be convinced of the police's assurances.

"We don't feel safe," said a daughter of a Chinese big boss, chief of the Chinese Action Against Crime.

In an interview with the Inquirer, the boss's daughter, who requested anonymity for security reasons, said "It's hard to go out. But all you know, you are never come back home today."

The young lady added that even the opening of police checkpoints further made shoppers aware.

"Maybe in a few areas where checkpoints are visible, but generally do these events," she said.

Loot too heavy, 'thief' falls off wall

IT WAS a police raid when police found only to piece together it.

The body of a man, John Nolasco, 25, was found lying inside an air compressor just inside the 10th floor of a heavy equipment warehouse.

The warehouse

is off the wall while trying to carry

off the heavy metal cylinder.

A report by branch police SP4 Nolasco, brother of the victim, John Nolasco, said Nolasco's body, which was lying face down with the head blooded, was found inside the warehouse compound along Marikina Avenue at about 11:30 a.m.

Responding officers

SP4 Edgar, brother of the victim, told police Nolasco had the heavy metal cylinder, which was probably stolen.

The warehouse where he was found was a storage facility for construction and other machines.

According to police, Nolasco apparently took the heavy pressure from the

warehouse, and had tried to get it over the wall.

But because the

compressor was heavy, Nolasco lost his balance and fell off, Edna Tenebe Jr.

'New' Avenida

EXPECT heavy traffic in San Juan, Manila, today as City Hall expects 15,000 to attend the opening of the pedestrianized part of Rizal Avenue.



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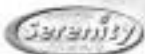
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Established in 1994, Serenity Columbarium has achieved the highest level of accreditation from the Philippine Columbarium Association (PCA). The facility is located at 11111 111th Ave. (111th Ave. & 111th Ave.) in the heart of the city. The facility is a state-of-the-art facility with a modern design and a wide range of services. The facility is a state-of-the-art facility with a modern design and a wide range of services. The facility is a state-of-the-art facility with a modern design and a wide range of services.

Our archipelagic economy

IT MUST be an coincidence that the two worst performing economies among the five original Asian members (or three if, namely, the Philippines and Indonesia, are archipelagic countries. We are a country of around 7,000 islands—plus a few more during low tide, at the low point, Indonesia is a country of around 17,000 islands. That we have been able to achieve slightly better economic indicators than Indonesia may be a function of the fact that they have almost twice as many islands to manage and many that are tiny.

Starting just some from the fact that Asian does Congress in Portugal, Malaysia, last week, it has started on the, but as it has been for the many other Filipino participants of that conference, how much we have neglected the fact that our country's destiny is not only water, and only one-third land. And on all these points, our development planning has been consistently preoccupied with our land-based resources and economic activities. It is quite likely that the Indonesian has been just as guilty of this, partly explaining

NO FREE LUNCH

Gabriel F. Habito



the difficulty of our isolated economic situation.

Peculiar needs, peculiar benefits

It is obvious that a country bristling with numerous islands would require a different approach to development than one with a largely contiguous land area, like Thailand. Most obviously the size and efficiency of its road network. Its, more island-oriented land network would be widely distributed. Opportunities for investment of funds in providing energy infrastructure, particularly electrification, are more limited with a geographically fragmented territory. The same infrastructure network would therefore be more expensive and probably less efficient in an archipelagic setting. And because of more limited opportunities for direct people-to-people contacts, building a sense of national identity through political and cultural unity is a much greater challenge than in a country with contiguous land territory.

It is not all downside, to be sure. The need to harness our islands and string our country into an immensely rich in natural resources, and economic value, arising not only from the richness of the fishery and other marine resources contained therein, but also from the value of potential tourism and other services to a vital energy that could provide. It is quite likely that a typical island of sea contains higher potential resources value than a corresponding square kilometer of undeveloped land. The challenge is in harnessing the maximum value of the sea in a sustainable way, i.e., without depleting marine resources or, conversely, holding on through pollution or outright destruction (e.g., through dynamite fishing).

Multi-modal transport system

There suggest the specific elements that need to be addressed in development planning for an archipelagic state, islands must be interconnected with efficient air and sea transport facilities. President Macapagal-Arroyo's vision of a "Narrow Borehole National Highway" based on the old air-rail of shipping facilities serving major islands from airport to airport is a laudable goal.

In the 1990s, a general blueprint for a nationwide multi-modal transport system was developed by an inter-agency group composed of the Department of Transportation and Communications (DOTC), the Department of Public Works and Highways (DPWH) and the National Economic and Development Authority (NEDA). The idea was to provide a nationwide transport system whereby passengers and cargo would easily move between all three modes of transport, say transfer to a railway system from the airport, and then on to the seaport.

Why the original DOTC system stopped short of connecting to the domestic airport just a few hundred meters from its terminal remains a mystery to me, and is a prime example of what is wrong with our infrastructure planning. I could not even understand its lack of coordination because both the DOTC and the airports are under the same government department (DOTC). For the same reason, it is a good idea that the Manila-Cebu MRT line was not connected directly to the JICA MRT line in the same way the latter connects to the original DOTC line on Taft Avenue.

Due importance

If we truly appreciate the peculiar archipelagic nature of our country, we should have had separate Cabinet-level government departments for fisheries and marine affairs long ago, so it is, fisheries are relegated to a line bureau under the Department of Agriculture, which has traditionally been unable to come effectively to the needs of the very rich fisheries sector, let alone fisheries. We should also have a separate department dedicated to strengthening the maritime sector covering shipping, shipbuilding and ship repair, among other things—things that an archipelagic country like ours would normally be expected to be inherently strong in.

In a visit to Cebu some years ago, I recall how our former president described this country as an archipelago composed of only 1,000 islands. And because of this, they said, they had a long tradition in shipbuilding and a very strong shipbuilding and ship repair industry. I was moved around these impressive shipyards, and was struck by it without limit. The country alone and even have a domestic steel industry, all the steel that they took into ships are imported. This reminded me of those who had been saying that we should have our own integrated steel industry if we are an industrial nation. There were the same people who asked for very high trade protection as well as the support of the competitiveness and to the detriment of the commercial of the domestic industry that had been in place long before.

Remember me that still we have a clear vision for the country built on a strong recognition of the struggle as well as recognition of an archipelagic economy, we will have got one of our previous policies performed and our dynamic non-archipelagic neighbors.

Contact: gabriel@habito.com

Cross-cultural competence of OFWs

By Dr. Joyce Mondrago-Dy

(Dramatization)

OFWs (OFW) have proven their comparative advantage in foreign economies, can they be the possible source of the human capital that the foreign economies seek in strengthening its trade relationship with countries where talented and skilled cultural differences play an active role in global trade and investment?

Based on the Philippine Overseas Employment Agency report (POEA, 2000), a nearly 6.14 percent of the total 605,304 (land-based OFWs) in 1998 were managers and the figure continued to plunge to 1.1 percent in 2000. The POEA (1998, 2000)

(showed) a 5.4 percent increase in the number of deployed land-based OFWs to the entire Europe from 2000, 140,509 to 2002 (153,820). Significant increase in the number of OFWs were noted in Cyprus, Denmark, Ireland, Italy (although it showed a decline of 7.4 percent from 21,641 in 2000 to 20,334 in 2002) and England (33,632 or 27.5 percent increase from 2002 to 2000). However, the overall percentage of OFWs to Europe is one of the lowest (1.1-5.4 percent) or 546,354 versus the total number of OFWs deployed, which is 4,575,556 (Commission on Philippine Overseas, 2001, November 2001).

As to the number of OFWs employed in managerial positions, there was a drop of 5.46

percent from 558 (2001) to 525 (2002) for administrative management, 4.05 percent drop in sales supervisors/managers from 628 (2001) to 595 (2002) and a drop of 17.34 percent in management jobs in the retail and buying sector from 81 (2001) to 67 (2002). However, in details in the number of OFWs deployed in managerial positions in the EC is not exactly within scope of the research (Overseas, 2002; Commission on OFWs, Central Bank of the Philippines).

What then are the implications to going as well as experienced Filipino management professionals and executives who seek global careers in the EC, considering that there has

been a decreasing demand for most professionals?

The following are some implications to Filipino management professionals and executives who are themselves practicing management in the EC:

- to develop and strengthen an investigative orientation through the critical application of research methods in addressing business issues;
- to appreciate the diverse cultural dimensions of the foreign country they are in aside from literacy in the language to facilitate understanding and rapport (e.g., French, Germanized Spanish);
- to continuously strengthen their technical skills in various management functions.

• to master multi-cultural skills needed to cut across business strategies that require business culture as well as culture of recipient countries (Philippines, etc.);

• to develop whole-brain thinking processes and relevant research methods that give rise to the optimal functioning of the left and right brain neural capacity needed in formulating relevant and relevant business strategies; and

• to work on giving facilitation skills that will enhance team building skills in the context of a multicultural work place. The author has chosen to suggest the current status of the developing trend for Filipino managers and top executives

and suggest such information as an opportunity to develop a multi-cultural business strategy in the global workplace that will lead to the publication of a career planning handbook by the end of October 2004.

(The author is the deputy principal director of the Master of Science in Management in the University of Science and Technology of Management (USTM, 2000). The article is an excerpt of her paper delivered at the 2003 Leadership Workshop at the Philippine University of Science and Technology, Quezon City, December 10-12, 2003, and is a part of the author's book, *Managing the Global Workplace: A Handbook for Filipino Managers and Top Executives* (USTM, 2004).

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Napocor power output in first 9 mos. up 5.5%

By Allan L. Igo

MANILA (PNA)—Production of state-run National Power Corp. increased by 5.5 percent in the first nine months of the year to 29,447.6 gigawatts from 27,917.4 GWh in the same period last year.

The company's sales and services department said in a report that power plants owned and operated by Napocor amounted for 27.3 percent of total power output in the January-September period at 11,843.4 GWh.

Napocor power plants operated by independent power producers generated the remaining 63.5 percent, or 16,604.2 GWh, of total electricity produced in the nine-month period.

Combined power plants had the biggest share of the pie at almost 7,278.8 GWh or nearly 33 percent of the entire production mix. However, this represented a 20.9-percent decrease from last year's output of 9,186.7 GWh.

Combined plants were the second biggest contributors, churning out a total output of 7,522.04 GWh or 26.9 percent of the entire generation mix. This, however, also reflected a slight decline from last year's output of 7,843.6 GWh, accounting for 27.6 percent of gross output in the same period of 2002.

The third biggest producers were the country's hydroelectric plants, accounting for a 19.1-percent share of the mix at 5,283.9 GWh. Unlike the coal-fired and gas-fired plants, hydroelectric plants actually posted an increase in generation from 4,000.5 GWh in the same period last year.

Napocor noted that several gas plants posted the most dramatic growth, increasing output to the generation mix, rising to 1.84 percent in the January-September period from only 0.4 percent the year before. Generation also declined to 1,278.8 GWh from 1,799.2 GWh in 2002.

StanChart open to amicable settlement of case

By Elena S. Torio

MANILA (PNA)—StanChart Bank, which was recently ordered by the Securities and Exchange Commission to stop alleged selling of unregistered securities, has offered an amicable settlement for the dropping of its case.

In a meeting held with the SEC on Wednesday, StanChart said it was willing to enter into an amicable settlement without admitting any guilt or liability on its part. The foreign bank also wants to register that the case and deal order was issued in part and before the SEC's compliance and enforcement department could fully hear the side of the bank.

StanChart demanded, as a condition to its settlement, an acknowledgment from the SEC that it is all there was a violation of the country's laws, the liability laid on the bank's compliance team department head, Assistant de los Reyes, and not on the bank.

The bank maintained that the SEC must prove and establish given that the bank had already officially withdrawn from its trust clients the option of investing in Global Trust Fund Investment Funds, the alleged unregistered securities, said November 1999.

Earlier, the SEC-Correlate StanChart is immediately cease and desist from further offering, soliciting or selling unregistered securities to the public after the company's secretary-in-charge withdrew that the foreign bank had been registered the alleged illegal activity to the detriment of the investing public.

The SEC gave the bank a non-extendible period of the day from receipt of the order to show cause why the order should not be made permanent and to request that the order should be lifted instead. The SEC also directed the bank to state in its report whether it would want to settle the case.



For feedback and comments, please write to: philippines@philly.com.ph
or a notice visit: philippines.com.ph

LIFESTYLE

Sex, lies and swordplay

PT Equipes is from Jose Timenton. Why? Because in Timenton's "Don Juan, Ang Babangay Sa Bala."



By Walter Ang
Critic/Editor

IN THE 1990s, there was no television, radio, internet, or SMS-capable cell phones. So it's not surprising that the comedia (which referred not to comedy, but to a drama or play) performed in public squares and marketplaces was all the rage.

It was easy to please audiences like with close-up portraits of good misbehaving over and over, plus such as Timenton's "El Gallo de Sevilla y Comidabala de Pobre."

But modernity and MTV images and techno-gadgets, how can a street-old comedy play about a commoner's love who gets his last breath (and not the last of the audience)?

Timenton's answer is simple: an answer with "Don Juan, Ang Babangay Sa Bala," a translation by Salvador Mody Jr.

First, it begins in National Artist for Theater (Josefina Salvadora Bernal, who then creates a film presentation for the same purpose) of the late Theater on the Arts (Josefina Bernal).

Coming about a third of the stage,

Molina's 'Barber of Seville' is recast in the vernacular, highlighting age-old questions about mores and manners

Bernal's Equipes focuses the action toward the center. In this act, there are mostly of a whip and an audience allowing you high above the stage, a vibrant backdrop to the devilish tendency that eventually leads out.

Then, director Bernal's final film the story with lots of action. The Timenton's answer is modern and more diverse: explain the audience with dance, clothing in and out of scenes, stages, presenting the drama, and what who have very large movements and walk about a lot more scenes than them.

At Don Juan's request, one remains after the other and sideways the same scene each time. Bernal's large set piece move about to create different scenes.

There large curtain with and two more one become the members of a house, the older.

Books LIFESTYLE

The book is available at www.philippineinquirer.com or call 02-8634 1000 or 02-8634 1001



PHOTO: JEFFREY M. HARRIS
Dennis Lehane and Clint Eastwood on the set

The prize-winning novelist behind 'Mystic River,' Dennis Lehane, talks about writing, Clint Eastwood and seeing his novel transform into a buzz-worthy movie

INQUIRER EXCLUSIVE

'Mystic' writer

By Ned S. de Vries

WHILE it should be a heady experience for any writer to see one of his books distilled into the silver screen, it must be an extra heady experience to have it done by a cinematic icon.

The two-time Academy Award-winning Lehane talks about it, his really didn't expect it at all.

"It didn't really matter to me," he says in his mail to the Inquirer. "Hollywood has a pretty bad track record when it comes to adapting books, so I was sure to a safe route from one of my books into a bad movie."

True enough, because Lehane, who had won acclaim for his eight novels, got a pretty good deal. The movie was to be directed by Clint Eastwood and would feature the formidable trio of Sean Penn, Kevin Spacey and Tim Robbins.

"It's wonderful. I wouldn't have sold the rights to anyone but Eastwood. I like that his film has a little longer than the novel. It takes the time to delve into characters and place them in their

plot like mine. It respects the audience's intelligence. As for the cast, if someone tells you Sean Penn is going to be the lead in a film adapted from your book, even now, it will make you happy. I'm the best film actor of the generation. And the rest of the cast is an awfully talented group as well," he says.

Childhood secret

"Mystic River" tells of a childhood secret kept by three friends: Jimmy (Penn), Denny (Robbins) and Sean (Spacey). Years later, that secret starts to boil again when Jimmy's daughter is murdered, and the three boys have to investigate it and Denny might be involved.

Dark, gripping and heart-wrenching, "Mystic River" was a big property in a novel and now in this movie adaptation helmed by Eastwood, is generating considerable awards buzz.

Though the main characters in "Mystic River" are very close childhood friends, friends who wind up still very connected to

